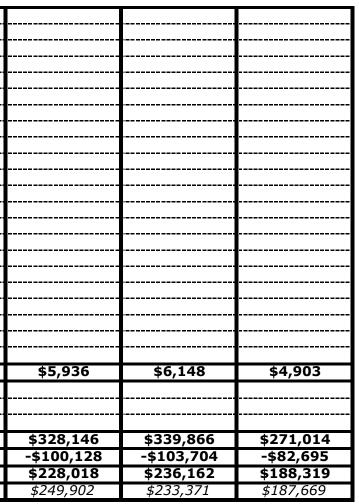
2021 PRELIMINARY LAWSS OPERATING, MAINTENANCE, AND CAPITAL SUMMARY BUDGET

ITEM	Previous	Current	Sarnia	St. Clair	Plympton- Wyoming	Warwick	Point Edward	Lambton Shores
2021 Percent Budget Allocations Based on 2019 Flows			59.34%	29.18%	5.07%	2.24%	2.32%	1.85%
2020 Percent Budget Allocations Based on 2018 Flows			58.34%	29.78%	4.98%	2.57%	2.40%	1.93%
2021 OPERATING AND MAINTENANCE COSTS (OCWA) CPI = (1	$6\% \pm (-0.2\%))/2 =$	0.7% - 1%	50:5470	25.7070	4.9070	2.57 /0	2,4070	1.5570
Service Fee	\$2,214,969	\$2,237,119						
Hydro	\$1,525,000	\$1,525,000						
Sludge Haulage	\$150,000							
Point Edward Sewage Fee	\$92,450							
Chemicals	\$270,860							
	\$90,960							
Insurance Diesel Fuel	\$9,000							
Subtotal	\$4,353,239		\$2,583,212	\$1,270,275	\$220,709	\$97,513	\$100,995	\$80,535
2021 LAWSS OPERATING	1 7 7	, , ,	1 7 7	1 / -/ -	1 -7	1 - 7		1 1
Emergency Repairs	\$200,000	\$200,000						
Special Facility Maintenance	\$30,000							
General and Administrative Expense	\$348,000							
Staff Salary and Benefits	\$250,000							
Schedule G Reconciliation Estimate	\$150,000	\$150,000						
Subtotal	\$978,000	\$1,030,000	\$580,345	\$285,380	\$49,585	\$21,907	\$22,690	\$18,093
TOTAL OPERATING AND MAINTENANCE	\$5,331,239		\$3,163,557	\$1,555,656	\$270,294	\$119,420	\$123,685	\$98,628
2021 Capital Projects								
Fuel System		\$1,000,000						
5kV Motor Control Group A & B		\$696,000						
WTP Main Plant HVAC Repair		\$738,000						
Outdoor Pathway Lighting		\$200,000						
WLPS- South Reservoir Refurbish.		\$5,600,000						
Indian Road WT Refurbish		\$120,000						
Servicing related to WTP Reservoir		\$250,000						
2021 Engineering Studies								
System - Asset Management Plan		\$150,000						
System - Ui-driection Flushing program		\$225,000						
Funds to Reserve								
TOTAL 2021 CAPITAL		\$8,979,000	\$5,328,139	\$2,620,072	\$455,235	\$201,130	\$208,313	\$166,112

2021 LAWSS MAJOR MAINTENANCE				
Replace 7 Chlorine On-Line Analyzers	\$15,000			
Gearbox Refurb at Floc Tanks 2/yr	\$21,500			
Sluice gate inspection & Maintenance	\$15,000			
Vibraton Monitoring	\$2,000			
Security Camera Upgrade	\$45,000			
Person Down Alarm Monitor 3rd party	\$6,500			
3rd party electrical inspection	\$17,000			
Wet Well low Lift cleanout	\$15,000			
Electrical Inspection-3rd party contractor	\$10,000			
Motor HLP-2 (VFD Compliant)	\$23,000			
Electrical Inspection-3rd party contractor	\$5,000			
Hydrant Installation- 6622 London Line	\$17,000			
Chamber (flow) abandonment	\$20,000			
Hydrant Isolation valve repairs x (3) (gland bolts)	\$15,000			
Concrete Pipe end closures and 20' lengths	\$15,000			
Sewage pump Replacement	\$5,000			
UPS Module Replacement	\$5,000			
Filter Rotork Valve Replacement	\$10,000			
Low Lift Valve Replacement	\$3,000			
TOTAL 2021 MAJOR MAINTENANCE	\$265,000	\$157,251	\$77,327	\$13,436
Revenue From Reserve	-\$4,255,000			
Revenue from Sale of Water	-\$100,000			
Revenue from Interest or Rental Fees	-\$115,000			
TOTAL EXPENDITURES	\$14,649,389	\$8,692,947	\$4,274,692	\$742,724
TOTAL REVENUE	-\$4,470,000	-\$2,652,498	-\$1,304,346	-\$226,629
2021 Total Budget/Operating/Maintenance/Capital	\$10,179,389	\$6,040,449	\$2,970,346	\$516,095
2020 Total Budget	\$9,723,795	\$5,672,862	\$2,895,746	\$484,245

4.68535% 6.48% 2.58% 6.58% \$0.5607 per cubic metre



-8.76%

1.20%

0.35%