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|---------|--|---|--|--|--|--|
| СС | Lambton Area Water Supply System | 1 | | | | |
| Subject | Technical Memo – Conceptual Engi Related to Planned Growth – Financ | Technical Memo – Conceptual Engineering Design Options and Cost Estimate Related to Planned Growth – Financial Plan | | | | |
| From | JME Maxwell, Semyon Chaymann, | JME Maxwell, Semyon Chaymann, Benny Wan | | | | |
| Date | September 17, 2019 | Project Number 60557190 | | | | |

Financial Plan for Paying for Capital Costs Related to Planned Growth

The financial plan for paying for the capital costs associated with the forecast water supply projects is presented in 3 sections. The first section forecasts the water demand over 20 years for each of the Lambton Area Water Supply System (LAWSS) municipalities. The second section then provides the capital cost and timing details of the forecast water supply projects required to meet LAWSS planned growth. The third section has two parts. The first part determines the impact of development charges and changes to the water rate in funding the forecast projects capital costs with a total system based water rate calculation. The second part of this section calculates different changes in the water rate for each municipality based on three different cost allocation methods.

Water Demand Forecast

The demand for water in the LAWSS area is growing (Figure 1). Increase in water demand is driven by growth in population. All the constituent municipalities in the LAWSS area are forecasting growth in population and water demand between 2016 and 2036 (Table 1).

| | 2016 | 2021 | 2026 | 2031 | 2036 |
|--------------------------------|------------|------------|------------|------------|------------|
| City of Sarnia | 11,783,918 | 13,041,235 | 14,432,315 | 15,971,971 | 17,676,091 |
| Town of St. Clair | 5,002,432 | 5,554,656 | 6,167,641 | 6,848,044 | 7,603,809 |
| Village of Point Edward | 521,735 | 577,559 | 639,179 | 707,241 | 782,818 |
| Town of Plympton-Wyoming | 792,909 | 877,503 | 971,115 | 1,074,818 | 1,189,471 |
| Township of Warwick | 549,003 | 790,547 | 1,138,371 | 1,639,279 | 2,360,691 |
| Municipality of Lambton Shores | 278,259 | 311,968 | 349,756 | 392,053 | 439,503 |
| Alvinston | 110,359 | 112,506 | 114,653 | 116,800 | 119,162 |
| Remainder of Lambton County | 742,024 | 821,250 | 908,850 | 1,005,682 | 1,113,035 |
| Sum of LAWSS Municipalities | 19,780,638 | 22,087,224 | 24,721,879 | 27,755,888 | 31,284,579 |

Table 1. LAWSS Annual Water Demand 2016 – 2036 by municipality (m^3)

Based on discussion with LAWSS, it has been confirmed that the 20-year growth rates provided in the Request for Proposal (RFP) would be used for the analysis. The 2016 water demand was calculated based on flow balance calculations





Figure 1. LAWSS Water Demand 2016 – 2036 by municipality

The demand for water across the LAWSS area drives the required engineering and works projects to ensure supply to its constituent municipalities.

Water Supply Projects

LAWSS has planned projects that upgrade and expand their water supply system to meet the growth in demand forecast in the next 20 years. The following projects are forecasted to be implemented between 2016 and 2036. The capital costs of these forecasted projects have been included in the financial analysis. These costs and timing of these projects are summarized below (Table 2) and fully detailed in Appendix A.

| ID | Project List | Location | Conceptual Cost Estimate | In Service By |
|-------------|--|---|-----------------------------|---------------------|
| 1A | New Booster Pump Station Studies | London Line and Brigden Road | \$161,000 | 2017 |
| 1A | Booster Pump Station | London Line and Brigden Road | \$7,567,000 | 2017 |
| 1A | Check Valve for Booster Zone Separation | London Line and Brigden Road | \$2,205,700 | 2031 |
| 1A | Watermain twinning | London Line between Brigden Road to ELPS Reservoir | \$20,225,625 | 2026 |
| 2A Phase 1 | Grid Reinforcement Project - Phase 1 | Twinning transmission main through St. Clair Township to Courtright Lane | \$38,640,000 | 2031 |
| 2A Phase II | Grid Reinforcement Project - Phase 2 | Grid reinforcement through Sarnia along Indian Road | \$21,735,000 | 2026 |
| 2B | WLPS Studies | WLPS | \$161,000 | 2017 |
| 2B | Revise WLPS Operations and Piping | WLPS | \$996,188 | 2017 |
| 2B | B Check Valves for West Lambton Zone Separation | | \$1,288,000 | 2017 |
| 3В | New watermain Studies | Confederation Line from Fleming Road to Nauvoo Road and Michigan Line from Fleming Road to Nauvoo Road | \$161,000 | 2021 |

Table 2. LAWSS Forecast Project Summary

| ID | Project List | Location | Conceptual Cost Estimate | In Service By |
|--------------------|----------------------------|---|-----------------------------|---------------------|
| 3В | New watermain | Confederation Line from Fleming Road to Nauvoo Road and Michigan Line from Fleming Road to Nauvoo Road | \$179,563,300 | 2021 |
| 5D | Watermain twinning Studies | Fleming Road from ELPS to Queen Street, Lakeshore Road from Queen Street to Townsend Line, Townsend Line from Lakeshore Road to Forest Standpipe | \$161,000 | 2031 |
| 5D | Watermain twinning | Fleming Road from ELPS to Queen Street, Lakeshore Road from Queen Street to Townsend Line, Townsend Line from Lakeshore Road to Forest Standpipe | \$21,406,560 | 2031 |
| 6B | New watermain Studies | Mandaumin Road between London Line and Confederation Line | \$161,000 | 2026 |
| 6B | Watermain interconnection | Wets Lambton – Rural Lands | \$16,100 | 2026 |
| 6B | New watermain | Mandaumin Road between London Line and Confederation Line | \$2,608,200 | 2031 |
| Sum of Projects | | | \$297,056,673 | |

Each of the above projects benefits the constituent municipalities disproportionally. Some projects impact on multiple municipalities while others benefit only a single municipality. The following table (Table 3) shows the impact of individual projects on the constituent municipalities.

Table 3. Impact of Forecast Projects on LAWSS Municipalities

| | City of Sarnia | Town of St. Clair | Village of Point Edward | Town of Plympton- Wyoming | Township of Warwick | Municipality of Lambton Shores | Alvinston | Remainder of Lambton County | Total Benefit of Project |
|---------------|-------------------|----------------------|----------------------------------|---------------------------------|---------------------------|--------------------------------------|-----------|-----------------------------------|--------------------------------|
| 1A Studies | 1.00% | | | 21.00% | 58.00% | 4.00% | | 16.00% | 100.00% |
| 1Ai | 1.00% | | | 21.00% | 58.00% | 4.00% | | 16.00% | 100.00% |
| 1Aii | 1.00% | | | 21.00% | 58.00% | 4.00% | | 16.00% | 100.00% |
| 1Aiii | 1.00% | | | 21.00% | 58.00% | 4.00% | | 16.00% | 100.00% |
| 2Ai | | 100.00% | | | | | | | 100.00% |
| 2Aii | 50.00% | 50.00% | | | | | | | 100.00% |
| 2B Studies | | 100.00% | | | | | | | 100.00% |
| 2Bi | | 100.00% | | | | | | | 100.00% |
| 2Bii | | 100.00% | | | | | | | 100.00% |
| 3B Studies | | | | 9.00% | 81.00% | | | 10.00% | 100.00% |
| 3B | | | | 9.00% | 81.00% | | | 10.00% | 100.00% |
| 5D Studies | | | | 63.00% | | 37.00% | | | 100.00% |
| 5D | | | | 63.00% | | 37.00% | | | 100.00% |
| 6B Studies | 100.00% | | | | | | | | 100.00% |
| 6Bi | | 100.00% | | | | | | | 100.00% |
| 6Bii | 100.00% | | | | | | | | 100.00% |

Based on the timing of the forecast water supply projects, the demand for water and other factors a plan for financing the system upgrades has been developed.



Financing the Forecast Projects

Methodology

In order to pay for the forecasted projects, development charge funding and an increase to the existing LAWSS water rates are required to cover the capital costs of the projects. Financing the forecasted projects is based on summing the total project capital cost, determining what percentage of the projects are related to growth and can be funded through development charges. The remaining costs are then covered by an increase in the LAWSS water rate based on the forecasted water demand.

It is assumed that the rate increase takes effect at the start of the analysis (2016) and remains in place until 2036. The analysis does not take into consideration any incremental changes to operating costs. The analysis is based on non-discounted cash flows, i.e., there is no preference in this analysis for monies that are received sooner rather than later. in other words, there is no Net Present Value (NPV) calculation for future forecast costs. It is also assumed that no interest is earned on surplus funds.

None of the revenue or costs included in this analysis are increased by inflation. All of the costs in this analysis are presented in 2018 dollars. This means that in nominal terms the water rates and other future costs will increase each year at the rate of inflation. This inflation in costs is not represented in this analysis.

Development Charges for funding Growth

A percentage of the \$297 million of capital cost associated with the forecasted projects is related to growth. The financing plan assumes that the portion of these projects associated with growth will be paid for by development charges.

The portion of each project associated with new growth is identified below (Table 4). This is used to determine the amount of development charge financing that will be applied to each project.

| | Percentage |
|------------|----------------|
| | Related to New |
| | Growth |
| 1A Studies | 10.00% |
| 1Ai | 10.00% |
| 1Aii | 10.00% |
| 1Aiii | 90.00% |
| 2Ai | 10.00% |
| 2Aii | 10.00% |
| 2B Studies | 10.00% |
| 2Bi | 10.00% |
| 2Bii | 10.00% |
| 3B Studies | 100.00% |
| 3B | 100.00% |
| 5D Studies | 100.00% |
| 5D | 100.00% |
| 6B Studies | 90.00% |
| 6Bi | 90.00% |
| 6Bii | 90.00% |

Table 4. Portion of Forecast Projects related to Growth

Subtracting the development charge financing from the total capital cost gives us the total amount that needs to be covered through incremental increases to the water rate (Table 5).

| | Expenditure | DC Funding | To be funded by an increase in Rates |
|--------------------|---------------|-----------------|---|
| 1A Studies | \$161,000 | \$(16,100) | \$144,900 |
| 1Ai | \$7,567,000 | \$(756,700) | \$6,810,300 |
| 1Aii | \$2,205,700 | \$(220,570) | \$1,985,130 |
| 1Aiii | \$20,225,625 | \$(18,203,063) | \$2,022,563 |
| 2Ai | \$38,640,000 | \$(3,864,000) | \$34,776,000 |
| 2Aii | \$21,735,000 | \$(2,173,500) | \$19,561,500 |
| 2B Studies | \$161,000 | \$(16,100) | \$144,900 |
| 2Bi | \$996,188 | \$(99,619) | \$896,569 |
| 2Bii | \$1,288,000 | \$(128,800) | \$1,159,200 |
| 3B Studies | \$161,000 | \$(161,000) | \$- |
| 3B | \$179,563,300 | \$(179,563,300) | \$- |
| 5D Studies | \$161,000 | \$(161,000) | \$- |
| 5D | \$21,406,560 | \$(21,406,560) | \$- |
| 6B Studies | \$161,000 | \$(144,900) | \$16,100 |
| 6Bi | \$16,100 | \$(14,490) | \$1,610 |
| 6Bii | \$2,608,200 | \$(2,347,380) | \$260,820 |
| Sum of Projects | \$297,056,673 | \$(229,277,081) | \$67,779,591 |

Table 5. Forecasted Project Financing Requirements after Development Charge Funding

The financing plan for the LAWSS assumes that 77.18% of the total capital cost will be funded by development charges.

Impact on the Rates

An incremental increase to the LAWSS water rate is required to pay for the \$68 million of capital costs associated with the forecast projects not funded by development charges. Between the years of 2016 and 2036 demand for water in the LAWSS system is just over 526 million m³ of water. If all LAWSS water users pay for the remainder of the forecasted projects capital costs through increases in their rates, there will be a \$0.13 / m³ increase starting in 2016 and remaining in place until 2036 (Table 6).

Table 6. Change required to LAWSS water rate

| Net Cost after Capital Funding | \$67,779,591.25 |
|--|-----------------|
| Forecast Water Demand (m ³) | 526,020,608.82 |
| Change in LAWS rate (\$/m ³) | \$0.13 |

This incremental change to the water rate, combined with the forecasted projects, results in the following annual (Figure 2) and cumulative (Figure 3) cash flows between 2016 and 2036.











Alternative Rate Calculations

Three alternatives to calculating a uniform rate increase across LAWSS were considered. Each of the three alternatives are based on having a separate increase in rate by LAWSS municipality. A separate rate for each LAWSS municipality was calculated based on: 2016 population, 2016 water demand, the proportional benefit to the municipality from the forecasted projects.

Municipal Rate Increase based on 2016 Population

In this financing scenario the total net system costs after development charges were proportionally divided by each municipality's 2016 population. The water demand forecast by municipality from 2016 – 2036 was then used to calculate unique rate increases for each municipality (Table 7).

| | 2016 Population | 2016 Population (%) | Proportion of Net Cost | 2016 – 2036 Water Demand Forecast | Change in Water Rate (\$/m ³) |
|--------------------------------|--------------------|---------------------------|---------------------------|--|--|
| City of Sarnia | 69,198 | 60.48% | \$40,992,266 | 305,607,629 | \$0.13 |
| Town of St. Clair | 14,179 | 12.39% | \$8,399,511 | 130,670,429 | \$0.06 |
| Village of Point Edward | 1,916 | 1.67% | \$1,135,021 | 13,533,556 | \$0.08 |
| Town of Plympton-Wyoming | 7,448 | 6.51% | \$4,412,128 | 20,564,315 | \$0.21 |
| Township of Warwick | 3,532 | 3.09% | \$2,092,325 | 26,570,068 | \$0.08 |
| Municipality of Lambton Shores | 2,656 | 2.32% | \$1,573,390 | 7,422,168 | \$0.21 |
| Alvinston | 2,443 | 2.14% | \$1,447,211 | 2,408,356 | \$0.60 |
| Remainder of Lambton County | 13,045 | 11.40% | \$7,727,739 | 19,244,088 | \$0.40 |
| Sum of LAWSS Municipalities | 114,417 | 100.00% | \$67,779,591 | 526,020,609 | \$0.13 |

Table 7. Increase in Rate by Municipality based on 2016 Population.

Municipal Rate Increase based on 2016 Water Demand

In this financing scenario the total net system costs after development charges were proportionally divided by each municipality's 2016 water Demand. The water demand forecast by municipality from 2016 – 2036 was then used to calculate unique rate increases for each municipality (Table 9).

Table 8. Increase in Rate by Municipality based on 2016 Water Demand.

| | 2016 Water Demand | 2016 Water Demand (%) | Proportion of Net Cost | 2016 – 2036 Water Demand Forecast | Change in Water Rate (\$/m ³) |
|--------------------------------|----------------------|-----------------------------|---------------------------|--|---|
| City of Sarnia | 11,783,918 | 59.57% | \$40,378,329 | 305,607,629 | \$0.13 |
| Town of St. Clair | 5,002,432 | 25.29% | \$17,141,147 | 130,670,429 | \$0.13 |
| Village of Point Edward | 521,735 | 2.64% | \$1,787,759 | 13,533,556 | \$0.13 |
| Town of Plympton-Wyoming | 792,909 | 4.01% | \$2,716,952 | 20,564,315 | \$0.13 |
| Township of Warwick | 549,003 | 2.78% | \$1,881,193 | 26,570,068 | \$0.07 |
| Municipality of Lambton Shores | 278,259 | 1.41% | \$953,471 | 7,422,168 | \$0.13 |
| Alvinston | 110,359 | 0.56% | \$378,151 | 2,408,356 | \$0.16 |
| Remainder of Lambton County | 742,024 | 3.75% | \$2,542,590 | 19,244,088 | \$0.13 |
| Sum of LAWSS Municipalities | 19,780,638 | 100.00% | \$67,779,591 | 526,020,609 | \$0.13 |

Municipal Rate Increase based on the aggregated proportionate benefit from the Forecast projects

In this financing scenario the individual forecast project costs after development charges were proportionally divided by the proportion of benefit they provided to each municipality (Table 8 - above). The proportionate costs were then aggregated and combined with the water demand forecast by municipality from 2016 – 2036 to calculate unique rate increases for each municipality (Table 9).

| | Proportionate Cost based on Benefit | 2016 – 2036 Water Demand Forecast | Change in Water Rate (\$/m³) |
|--------------------------------|---|--|------------------------------------|
| City of Sarnia | \$10,167,299 | 305,607,629 | \$0.03 |
| Town of St. Clair | \$46,759,029 | 130,670,429 | \$0.36 |
| Village of Point Edward | \$- | 13,533,556 | \$- |
| Town of Plympton-Wyoming | \$2,302,207 | 20,564,315 | \$0.11 |
| Township of Warwick | \$6,358,478 | 26,570,068 | \$0.24 |
| Municipality of Lambton Shores | \$438,516 | 7,422,168 | \$0.06 |
| Alvinston | \$- | 2,408,356 | \$- |
| Remainder of Lambton County | \$1,754,063 | 19,244,088 | \$0.09 |
| Sum of LAWSS Municipalities | \$67,779,591 | 526,020,609 | \$0.13 |

Table 9. Increase in Rate by Municipality based on Forecast Project Benefit to Municipality.

Conclusion

In order to cover the capital costs of the LAWSS forecast projects after development charge funding an increase of \$0.13 / m³ is required to the water rate. If the increase to the water rate will vary by municipality based on the three alternative allocation methods that were explored, water rate increases could vary from zero to \$0.33 m³ depending on the municipality.

Development charges are the major funding source for the forecasted projects. Development charge funding accounts for 77% or \$229 million of the \$297 million of capital cost associated with the forecasted projects. If no development charge funding was in place, rates could see over a four-fold increase over the change in rate that has been calculated in this financing plan.

The funding for 23% of the capital costs of the forecasted projects covered by an increase in the water rate is highly dependent on the water demand forecast. If water demand is greater than forecast, the forecasted projects' capital costs may be fully funded before the 20 year timeframe. If water demand is less than forecast, LAWSS may find that the full capital costs of these projects has not been recovered in the timeframe of the analysis.

Appendix A. LAWSS Forecast Project Details

| | | Proposed Works | | | | | | | | | | |
|---------------|--------|----------------|---|------|-----------|------------------------------------|---------------------------------|----------------------------|----------------------------|------------------------------|----------------------------|------------------------------|
| | | Item | Description | Unit | Quantity | Unit Price | Proposed Works Sub- Total | Contractor OH + Profit | Contingency | Proposed Works Total | Engineering Total | Grand Total |
| 10 | Item 1 | 0.1 | Preliminary Study | L.S. | 1.00 | \$50,000.00 | \$50,000 | \$5,000 | \$15,000 | \$70,000 | \$10,500 | \$80,500 |
| Studies | Item 2 | 0.2 | Environmental Approvals & Mitigation | L.S. | 1.00 | \$50,000.00 | \$50,000 | \$5,000 | \$15,000 | \$70,000 | \$10,500 | \$80,500 |
| 1Ai | Item 1 | 1.2 | BPS inline Connections - | LS | 1.00 | \$4,500,000.00 | \$4,500,000 | \$450,000 | \$1,350,000 | \$6,300,000 | \$945,000 | \$7,245,000 |
| | Item 2 | 1.1 | at each end | LS | 2.00 | \$100,000.00 | \$200,000 | \$20,000 | \$60,000 | \$280,000 | \$42,000 | \$322,000 |
| | Item 1 | 1.4 | railroad crossings (allowance) | m | 200.00 | \$3,350.00 | \$670,000 | \$67,000 | \$201,000 | \$938,000 | \$140,700 | \$1,078,700 |
| 1Aii | Item 2 | 1.5 | Air release chambers | ea | 2.00 | \$100,000.00 | \$200,000 | \$20,000 | \$60,000 | \$280,000 | \$42,000 | \$322,000 |
| | Item 3 | 1.6 | Check valves | LS | 2.00 | \$200,000.00 | \$400,000 | \$40,000 | \$120,000 | \$560,000 | \$84,000 | \$644,000 |
| | Item 4 | 1.7 | hydrants; local | LS | 20.00 | \$5,000.00 | \$100,000 | \$10,000 | \$30,000 | \$140,000 | \$21,000 | \$161,000 |
| 1Aiii | Item 1 | 1.3 | CPP - 600mm - watermain twinning on London Line between Brigden Road to ELPS Reservoir | m | 7,500.00 | \$1,675.00 | \$12,562,500 | \$1,256,250 | \$3,768,750 | \$17,587,500 | \$2,638,125 | \$20,225,625 |
| 2Ai 2Δii | Item 1 | | | LS | 1.00 | \$24,000,000.00 \$13,500,000,00 | \$24,000,000 \$13,500,000 | \$2,400,000 \$1,350,000 | \$7,200,000 \$4,050,000 | \$33,600,000 \$18,900,000 | \$5,040,000 \$2,835,000 | \$38,640,000 \$21,735,000 |
| | Item 1 | 0.1 | Preliminary | L.S. | 1.00 | \$50,000.00 | \$50,000 | \$5,000 | \$15,000 | \$70,000 | \$10,500 | \$80,500 |
| 2B Studies | Item 2 | 0.2 | Environmental Approvals & Mitigation | L.S. | 1.00 | \$50,000.00 | \$50,000 | \$5,000 | \$15,000 | \$70,000 | \$10,500 | \$80,500 |
| | Item 1 | 1.3 | CPP - 600mm | m | 250.00 | \$1.675.00 | \$418.750 | \$41.875 | \$125.625 | \$586.250 | \$87.938 | \$674.188 |
| 281 | Item 2 | 1.3 | - yard piping Connections | LS | 2.00 | \$100,000.00 | \$200,000 | \$20,000 | \$60,000 | \$280,000 | \$42,000 | \$322,000 |
| 2Bii | Item 1 | 1.6 | Check valves Preliminary | LS | 4.00 | \$200,000.00 | \$800,000 | \$80,000 | \$240,000 | \$1,120,000 | \$168,000 | \$1,288,000 |
| 3B | Item 1 | 0.1 | Study | L.S. | 1.00 | \$50,000.00 | \$50,000 | \$5,000 | \$15,000 | \$70,000 | \$10,500 | \$80,500 |
| Studies | Item 2 | 0.2 | Approvals & Mitigation | L.S. | 1.00 | \$50,000.00 | \$50,000 | \$5,000 | \$15,000 | \$70,000 | \$10,500 | \$80,500 |
| | Item 1 | 1.1 | at each end | LS | 4.00 | \$100,000.00 | \$400,000 | \$40,000 | \$120,000 | \$560,000 | \$84,000 | \$644,000 |
| | Item 2 | 1.2 | East Lampton PS upgrade - new pumps | LS | 1.00 | \$3,000,000.00 | \$3,000,000 | \$300,000 | \$900,000 | \$4,200,000 | \$630,000 | \$4,830,000 |
| 20 | Item 3 | 1.3 | - watermain twinning | m | 62,600.00 | \$1,675.00 | \$104,855,000 | \$10,485,500 | \$31,456,500 | \$146,797,000 | \$22,019,550 | \$168,816,550 |
| 36 | Item 4 | 1.4 | railroad crossings (allowance) | m | 500.00 | \$3,350.00 | \$1,675,000 | \$167,500 | \$502,500 | \$2,345,000 | \$351,750 | \$2,696,750 |
| | Item 5 | 1.5 | Air release chambers | ea | 6.00 | \$100,000.00 | \$600,000 | \$60,000 | \$180,000 | \$840,000 | \$126,000 | \$966,000 |
| | Item 6 | 1.6 | Check valves | LS | 2.00 | \$200,000.00 | \$400,000 | \$40,000 | \$120,000 | \$560,000 | \$84,000 | \$644,000 |
| | Item 7 | 1.7 | hydrants; local | LS | 120.00 | \$5,000.00 | \$600,000 | \$60,000 | \$180,000 | \$840,000 | \$126,000 | \$966,000 |
| 5D Studies | Item 1 | 0.1 | Study Environmental | L.S. | 1.00 | \$50,000.00 | \$50,000 | \$5,000 | \$15,000 | \$70,000 | \$10,500 | \$80,500 |
| | Item 2 | 0.2 | Approvais & Mitigation | L.S. | 1.00 | \$50,000.00 | \$50,000 | \$5,000 | \$15,000 | \$70,000 | \$10,500 | \$80,500 |
| | Item 1 | 1.1 | Connections - at each end CPP - 450mm | LS | 2.00 | \$100,000.00 | \$200,000 | \$20,000 | \$60,000 | \$280,000 | \$42,000 | \$322,000 |
| | Item 2 | 1.3 | - watermain twinning | m | 10,000.00 | \$1,200.00 | \$12,000,000 | \$1,200,000 | \$3,600,000 | \$16,800,000 | \$2,520,000 | \$19,320,000 |
| 5D | Item 3 | 1.4 | Water course/ railroad crossings | m | 200.00 | \$2,480.00 | \$496,000 | \$49,600 | \$148,800 | \$694,400 | \$104,160 | \$798,560 |
| | Item 4 | 1.5 | Air release | ea | 3.00 | \$100.000.00 | \$300.000 | \$30.000 | \$90.000 | \$420.000 | \$63.000 | \$483.000 |
| | Item 5 | 1.6 | chambers Check valves | LS | 1.00 | \$200,000.00 | \$200,000 | \$20,000 | \$60,000 | \$280,000 | \$42,000 | \$322,000 |
| | Item 6 | 1.7 | Connections - | LS | 20.00 | \$5,000.00 | \$100,000 | \$10,000 | \$30,000 | \$140,000 | \$21,000 | \$161,000 |
| | Item 1 | 0.1 | Preliminary | L.S. | 1.00 | \$50,000.00 | \$50,000 | \$5,000 | \$15,000 | \$70,000 | \$10,500 | \$80,500 |
| 6B Studies | Item 2 | 0.2 | Environmental Approvals & | L.S. | 1.00 | \$50,000.00 | \$50,000 | \$5,000 | \$15,000 | \$70,000 | \$10,500 | \$80,500 |
| | | | Watermain | | | | | | | | | |
| 6Bi | Item 1 | 1.3 | interconnection - West Lambton rural lands; 200mm watermain | m | 50.00 | \$200.00 | \$10,000 | \$1,000 | \$3,000 | \$14,000 | \$2,100 | \$16,100 |
| 6Bii | Item 1 | 1.4 | New watermain - Mandaumin Road between London Line and Confederation Line; 300mm | m | 2,700.00 | \$600.00 | \$1,620,000 | \$162,000 | \$486,000 | \$2,268,000 | \$340,200 | \$2,608,200 |

Appendix B. The impact on water rates assuming no development charge funding

If all of the capital improvement costs needed to be recovered through rates, and no development charge funding was available, this appendix explores the impacts on LAWSS rates. In the base financial model 77.18% of the capital cost is assumed to be covered through development charges. This alternative scenario assumes that none of this funding is available.

Impact on the Rates

An incremental increase to the LAWSS water rate would be required to pay for the full \$297 million of capital costs associated with the forecasted projects not funded by development charges. Between the years of 2016 and 2036 demand for water in the LAWSS system is just over 526 million m³ of water. If all LAWSS water users pay for the full forecasted projects' capital costs through increases in their rates there would be a \$0.56 / m³ increase starting in 2016 and remaining in place until 2036 (Table B1).

Table B1. Change required to LAWSS water rate, assuming no Development Charge funding

| Net Cost after Capital Funding | \$297,056,672.50 |
|--|------------------|
| Forecast Water Demand (m ³) | 526,020,608.82 |
| Change in LAWS rate (\$/m ³) | \$0.56 |

Alternative Rate Calculations

The removal of development charge funding would impact the three alternatives to calculate a uniform rate increase across the LAWSS. A separate rate for each LAWSS municipality was re-calculated, assuming no development charges based on: 2016 population, 2016 water demand, the proportional benefit to the municipality from the forecasted projects.

Municipal Rate Increase based on 2016 Population and no Development Charges

In this financing scenario the total net system costs were proportionally divided by each municipality's 2016 population. The water demand forecast by municipality from 2016 – 2036 was then used to calculate unique rate increases for each municipality (Table B2).

Table B2. Increase in Rate by Municipality based on 2016 Population assuming no Development Charge funding

| | 2016 Population | 2016 Population (%) | Proportion of Net Cost | 2016 – 2036 Water Demand Forecast | Change in Water Rate (\$/m ³) |
|--------------------------------|--------------------|---------------------------|---------------------------|--|---|
| City of Sarnia | 69,198 | 60.48% | \$179,656,237 | 305,607,629 | \$0.59 |
| Town of St. Clair | 14,179 | 12.39% | \$36,812,419 | 130,670,429 | \$0.28 |
| Village of Point Edward | 1,916 | 1.67% | \$4,974,441 | 13,533,556 | \$0.37 |
| Town of Plympton-Wyoming | 7,448 | 6.51% | \$19,336,970 | 20,564,315 | \$0.94 |
| Township of Warwick | 3,532 | 3.09% | \$9,170,002 | 26,570,068 | \$0.35 |
| Municipality of Lambton Shores | 2,656 | 2.32% | \$6,895,676 | 7,422,168 | \$0.93 |
| Alvinston | 2,443 | 2.14% | \$6,342,672 | 2,408,356 | \$2.63 |
| Remainder of Lambton County | 13,045 | 11.40% | \$33,868,256 | 19,244,088 | \$1.76 |
| Sum of LAWSS Municipalities | 114,417 | 100.00% | 297,056,673 | 526,020,609 | \$0.56 |

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Municipal Rate Increase based on 2016 Water Demand assuming no Development Charge funding.

In this financing scenario the total net system costs were proportionally divided by each municipality's 2016 water Demand. The water demand forecast by municipality from 2016 – 2036 was then used to calculate unique rate increases for each municipality (Table B3).

| | 2016 Water Demand | 2016 Water Demand (%) | Proportion of Net Cost | 2016 – 2036 Water Demand Forecast | Change in Water Rate (\$/m^3) |
|--------------------------------|----------------------|-----------------------------|------------------------|---|-------------------------------------|
| City of Sarnia | 11,783,918 | 59.57% | \$176,965,542 | 305,607,629 | \$0.58 |
| Town of St. Clair | 5,002,432 | 25.29% | \$75,124,265 | 130,670,429 | \$0.57 |
| Village of Point Edward | 521,735 | 2.64% | \$7,835,185 | 13,533,556 | \$0.58 |
| Town of Plympton-Wyoming | 792,909 | 4.01% | \$11,907,546 | 20,564,315 | \$0.58 |
| Township of Warwick | 549,003 | 2.78% | \$8,244,678 | 26,570,068 | \$0.31 |
| Municipality of Lambton Shores | 278,259 | 1.41% | \$4,178,765 | 7,422,168 | \$0.56 |
| Alvinston | 110,359 | 0.56% | \$1,657,319 | 2,408,356 | \$0.69 |
| Remainder of Lambton County | 742,024 | 3.75% | \$11,143,374 | 19,244,088 | \$0.58 |
| Sum of LAWSS Municipalities | 19,780,638 | 100.00% | \$297,056,673 | 526,020,609 | \$0.56 |

Table B3. Increase in Rate by Municipality based on 2016 Water Demand.

Municipal Rate Increase based on the aggregated proportionate benefit from the Forecast projects assuming no development charges

In this financing scenario the individual forecasted project costs were proportionally divided by the proportion of benefit they provided to each municipality. The proportionate costs were then aggregated and combined with the water demand forecast by municipality from 2016 – 2036 to calculate unique rate increases for each municipality (Table B4).

Table B4. Increase in Rate by Municipality based on Forecast Project Benefit to Municipality assuming no Development Charges

| | Proportionate Cost based on Benefit | 2016 – 2036 Water Demand Forecast | Change in Water Rate (\$/m³) |
|--------------------------------|---|--|------------------------------------|
| City of Sarnia | \$13,938,293 | 305,607,629 | \$0.05 |
| Town of St. Clair | \$51,968,788 | 130,670,429 | \$0.40 |
| Village of Point Edward | \$- | 13,533,556 | \$- |
| Town of Plympton-Wyoming | \$36,096,208 | 20,564,315 | \$1.76 |
| Township of Warwick | \$163,069,092 | 26,570,068 | \$6.14 |
| Municipality of Lambton Shores | \$9,186,370 | 7,422,168 | \$1.24 |
| Alvinston | \$- | 2,408,356 | \$- |
| Remainder of Lambton County | \$22,797,922 | 19,244,088 | \$1.18 |
| Sum of LAWSS Municipalities | \$297,056,673 | 526,020,609 | \$0.56 |